

Sunday, June 2

9:00am - 1:30pm	Early-Bird Golf Tournament at Presidio Golf Course 300 Finley Rd, San Francisco, CA 94129 Transportation on own, recommended arrival by 8am. Players who drive to the course should get a permit in the golf shop to display on dash of car. To rent clubs on-site, proceed to the pro shop upon arrival. Tee times begin at 9am.
4:00pm - 5:00pm	Registration open on 11th floor of Marines' Memorial Club & Hotel in Crystal Lounge Foyer
5:00pm - 6:00pm	ARDA Executive Committee Meeting in <i>Heritage Room</i>
6:00pm - 7:30pm	Welcome Reception in Crystal Lounge
9:00pm - 11:00pm	<i>ARDA Hospitality Suite open, Silent Auction opens – Suite 403</i>

Monday, June 3

7:00am - 8:00am	Breakfast on own – offered complimentary to Marines’ Memorial Hotel guests on 12 th floor
7:00am - 8:00am	Registration open on 11th floor of Marines’ Memorial Club & Hotel in Crystal Lounge Foyer
8:00am - 8:45am	Opening Business Session – <i>Crystal Ballroom</i> Leo Thorbecke , Vice President, AECOM & ARDA President Safety Minute; Roll Call; Minutes reviewed /approved Ron Skinner , Senior Project Manager, Bartlett & West & ARDA Executive Director Membership report; Introduction of new members; Secretary-Treasurer’s report David Drach , Director, Real Estate, Canadian Pacific & ARDA First Vice President 2014 Executive Forum and 2014 Annual Meeting Previews Leo Thorbecke , Vice President, AECOM & ARDA President President's report; Old business; New business; Announcements
8:45am	Spouse/Guest Coffee and Pastries Meet-Up – <i>ARDA Hospitality Suite – Suite 403</i>
8:45am - 9:15am	Section Caucuses Organizational Meetings: Economic Development, Environmental, Law, Real Estate, Technology – <i>Crystal Ballroom</i>
9:15am - 10:30am <i>Moderator:</i> <i>Panelists:</i>	Conference Session 1 – Crude by Rail – <i>Crystal Ballroom</i> – Session sponsored by LJA Engineering David Drach , Director, Real Estate, Canadian Pacific & ARDA First Vice President Vann Cunningham , Assistant Vice President, Economic Development, BNSF Railway Gordon Heisler , Senior Consultant, ProLogistics Group – Presentation: The Energy Opportunity in Oil and Gas. Crude Oil is Only the Beginning Allan Roach , Senior Vice President, Business Development, Watco Companies – Presentation: Watco Crude by Rail Terminal Outlook
10:30am - 10:45am	Break in Crystal Lounge Foyer
10:45am - 11:45am <i>Moderator:</i> <i>Panelists:</i>	Conference Session 2 – Passenger Rail Projects in California – <i>Crystal Ballroom</i> Joe Kneib , Senior Vice President of Market Development, Herzog Contracting Corp & Vice-Chair, ARDA Economic Development Committee Greg Greenway , Executive Director, Peninsula Freight Rail Users Group – Presentation: Planning for Compatibility: Freight and Passenger Rail on the Caltrain Corridor Stacey Mortensen , Executive Director, San Joaquin Regional Rail Commission Brent Ogden , Vice President, AECOM – Presentation: Key Points from the California State Rail Plan

Monday, June 3, continued

11:45am - 1:15pm	Lunch/Conference Session 3 – Adapting to Rising Tides - Is Your Infrastructure at Risk? – Crystal Lounge
<i>Introductions:</i>	Leo Thorbecke , Vice President, AECOM & ARDA President
<i>Speakers:</i>	Claire Bonham-Carter , Principal, Director of Sustainable Development, Design and Planning, AECOM Stefanie Hom , Transportation Planner/Analyst, San Francisco Bay Area Metropolitan Transportation Commission
1:15pm - 2:45pm	Conference Session 4 – Railroad Data – GIS, PTC, and the Transformation from Departmental Data to Enterprise Data – Crystal Ballroom
<i>Moderator:</i>	Doug Morrison , Director, Rail Division, Bartlett & West & Chairman, ARDA Technology Committee
<i>Panelists:</i>	Glen Ebeling , Assistant Vice President, Real Estate, Kansas City Southern Railway John Hawkins , General Director - Real Estate Operations, Union Pacific Railroad Guylaine Prevost , Geographic Information System - Practice Team Lead, Business Intelligence, Canadian National Railway Alan Sisk , Director Technical Services, Norfolk Southern Corporation & ARDA Secretary-Treasurer Nominee Ben Smith , Manager GIS Systems, Engineering, BNSF Railway Charles Weise , Manager, Real Estate Support, U.S., Canadian Pacific Railway
2:45pm - 3:00pm	Break in Crystal Lounge Foyer
3:00pm - 3:45pm	Section Caucuses Detailed Discussions: Economic Development, Environmental, Law, Real Estate, Technology – Crystal Ballroom
3:45pm - 4:00pm	Announcements and Daily Wrap-Up
4:00pm - 4:30pm	Nominating Committee Meetings – Remain in Crystal Ballroom Audit Committee Meeting – Board Room, 3rd Floor
4:45pm - 8:00pm	Networking Reception on Hornblower Cruise <i>“The coldest winter I ever spent was a summer in San Francisco” – dress appropriately</i> 4:45pm - 5:15pm, bus transportation from Marines’ Memorial Club & Hotel to Pier 3 5:15pm - 5:30pm, Boarding at Pier 3 5:30pm - 7:15pm, Cruise 7:15pm - 7:30pm, Dock and Disembark at Pier 3 7:30pm - 8:00pm, bus transportation from Pier 3 to Marines’ Memorial Club & Hotel
9:00pm - 11:00pm	ARDA Hospitality Suite open, Silent Auction continues – Suite 403

Tuesday, June 4

7:00am - 8:30am	Breakfast on own – offered complimentary to Marines’ Memorial Hotel guests on 12 th floor
7:30am - 8:30am	Past Presidents Breakfast (for ARDA Past Presidents only) in Heritage Room
8:30am - 9:15am	Final Business Session – Crystal Ballroom Presiding: Leo Thorbecke , Vice President, AECOM & ARDA President and David Drach , Director, Real Estate, Canadian Pacific & ARDA First Vice President Safety Minute Committee Reports: Auditing, Nominating, Resolutions, Past Presidents Section Caucuses Reports: Economic Development, Environmental, Law, Real Estate, Technology Unfinished Business; New Business; Installation of 2013-2014 ARDA Officers
9:15am - 10:15am	Conference Session 5 – Export Coal – Crystal Ballroom – Session sponsored by STV Inc. <i>Moderator:</i> Pam Nehring , Partner, Daley Mohan Groble, P.C. & Vice-Chair, ARDA Law Committee <i>Panelists:</i> Lauri Hennessey , Chief Spokesperson, Alliance for Northwest Jobs and Exports – Presentation: Coal Exports from the Northwest: We Have a Choice Skip Kalb , Director of Strategic Development, BNSF Railway – Presentation: The Gateway Pacific Terminal Project: Facilitating U.S. Dry Bulk Exports
10:15am - 10:30am	Break in Crystal Lounge Foyer
10:30am - 11:30am	Conference Session 6 – Port/Rail Projects – Crystal Ballroom <i>Moderator:</i> Stella Heath , Manager of Business Development, Florida Central Railroad & Chairman, ARDA Economic Development Committee <i>Panelists:</i> David Gavrich , President & CEO, San Francisco Bay Railroad – Presentation: San Francisco Bay RR - Facilitating Development Projects by Moving Materials In & Out of the City Bob Johansen , AVP & Director – Ports and Marine Planning, AECOM – Presentation: San Francisco Bay - A Historical Nucleus for Intermodalism Stephanie Lane , Manager, Industrial Development, CSX Transportation – Presentation: Port of Tampa and CSX: Creating the Award Winning Tampa Gateway Rail
11:30am - 12:00pm	Conference Session 7 – a Special Welcome from the Host – Crystal Ballroom <i>Introduction:</i> Leo Thorbecke , Vice President, AECOM & ARDA President <i>Speaker:</i> Major General James M. (Mike) Myatt , President & Chief Executive Officer, & former Manager, Bechtel Corporation, Korean High Speed Rail Project

Tuesday, June 4, continued

12:00pm - 1:00pm	Lunch – Crystal Lounge
1:00pm - 2:15pm	Conference Session 8 – Air Emissions Issues Related to Railroad Operations and Projects in California – Crystal Ballroom
<i>Moderator:</i>	Pam Nehring , Partner, Daley Mohan Groble, P.C. & Vice-Chair, ARDA Law Committee
<i>Panelists:</i>	Michael Barr , Partner, Pillsbury – Presentation: Setting the Stage in California Melissa Hagan , Senior Regional Environmental Counsel, Union Pacific Railroad – Presentation: Coping with California Michael Steel , Partner, Morrison & Foerster – Presentation: Special Challenges of Rail Development in CA Kirk Marckwald , Founder & Principal, California Environmental Associates – Presentation: Looming Challenges for Rail in California
2:15pm - 2:30pm	Break in Crystal Lounge Foyer
2:30pm - 3:00pm	Conference Session 9 – Big Data Cases in Transportation – Crystal Ballroom
<i>Introduction:</i>	Doug Morrison , Director, Rail Division, Bartlett & West & Chairman, ARDA Technology Committee
<i>Speaker:</i>	Matt Miller , Transportation Industry Principal, OSIsoft
3:00pm - 4:00pm	Conference Session 10 – The Rails to Trails program and the CSX High Line Project – Crystal Ballroom
<i>Moderator:</i>	Beth Steel , Manager, Rails to Trails, CSX Real Property & ARDA Second Vice President
<i>Panelists:</i>	Steve Crosby , President, CSX Real Property Sandy Rex , President, RMI Midwest Gary Rozmus , Vice President, Gannett Fleming Engineers & Chairman, ARDA Environmental Committee
4:00pm - 4:15pm	Leo Thorbecke , Vice President, AECOM & ARDA President and David Drach , Director, Real Estate, Canadian Pacific & ARDA First Vice President Closing Statements and Announcements Meeting Adjourned
6:30pm - 7:30pm	President's Reception - Regimental Room
7:30pm - 9:30pm	President's Annual Dinner - Commandants Room
9:30pm - 11:00pm	ARDA Hospitality Suite open – Suite 403 Silent Auction concludes at 10:30pm Auction Pick-Up from 10:30pm-11pm

Wednesday, June 5

7:00am - 8:30am	Farewell breakfast – offered complimentary to Marines’ Memorial Hotel guests on 12 th floor
8:00am - 10:00am	ARDA Board and Executive Committee Concluding Meeting in <i>Heritage Room</i>