

Sunday, June 1

<u>9:00am - 1:30pm</u>	Early-Bird Golf Tournament at River Spirit Golf Club , 241155, Range Road 34, Calgary, Albert <ul style="list-style-type: none">• To rent clubs on-site, proceed to the pro shop upon arrival.• Tee times begin at 9am.
<u>4:00pm - 7:30pm</u>	Registration open in the Crystal Foyer at the Fairmont Palliser
<u>6:00pm - 7:30pm</u>	Welcome Reception in the Turner Valley Room
<u>7:30pm - 11:00pm</u>	ARDA Hospitality Suite open, Silent Auction opens – Oval Room

Monday, June 2

<u>7:00am - 8:00am</u>	Continental Breakfast in the Crystal Foyer
<u>7:00am - 8:00am</u>	Registration open in the Crystal Foyer
<u>8:00am - 8:45am</u>	<p>Opening Business Session in the Crystal Ballroom North</p> <p>David Drach, Director, Real Estate - U.S., Canadian Pacific & ARDA President</p> <ul style="list-style-type: none">• Safety briefing; roll call; membership report; introduction of new members; President's report; old business; new business; announcements <p>Beth Steel, Real Estate Director, Kansas City Southern Railway & ARDA First Vice President</p> <ul style="list-style-type: none">• 2015 Executive Forum and 2015 Annual Meeting Previews <p>Alan Sisk, Director Technical Services, Norfolk Southern Corporation & ARDA Secretary-Treasurer</p> <ul style="list-style-type: none">• Secretary-Treasurer's report
<u>8:45am</u>	Spouse/Guest Coffee and Pastries Meet-Up – ARDA Hospitality Suite – Oval Room
<u>8:45am - 9:30am</u>	<p>ARDA Committee Organizational Meetings (locations for each committee to be announced):</p> <ul style="list-style-type: none">• <i>Economic Development Committee</i>• <i>Environmental Committee</i>• <i>Law Committee</i>• <i>Real Estate Committee</i>• <i>Technology Committee</i>
<u>9:30am – 10:45am</u> <i>Moderator</i> <i>Panelists</i>	<p>Conference Session 1: Trans-Border and Border-Crossing Issues – U.S., Canada, and Mexico</p> <p>Pam Nehring, Partner, Daley Mohan Groble, P.C. & ARDA Law Committee Vice-Chair</p> <p>Cynthia Bergmann, Partner, Freeborn & Peters LLP</p> <p>David Reeves, Associate General Counsel, Kansas City Southern Railway Company</p> <p>Guy Smith, Partner, Stinson Leonard Street</p>
<u>10:45am - 11:00am</u>	Break in Crystal Foyer
<u>11:00am – 11:30am</u> <i>Moderator</i> <i>Panelists</i>	<p>Conference Session 2: Mobile Data Collection for Railroad Industry Professionals</p> <p>Mike Murphy, Rail Business Development Leader, Bartlett & West & ARDA Technology Committee Chair</p> <p>Allan Pickering, GIS Project Manager, Bartlett & West</p> <p>Cameron Rex, Appraiser – GIS Specialist, RMI Midwest</p>
<u>11:30am – 12:00pm</u> <i>Introduction</i> <i>Speaker</i>	<p>Conference Session 3: Joint US-Canada Beyond the Borders Program</p> <p>David Drach, Director, Real Estate, Canadian Pacific & ARDA President</p> <p>Caron Wilson, Policy Advisor, Privy Council Office – Government of Canada</p>
<u>12:00pm - 1:30pm</u> <i>Speakers</i>	<p>Lunch/Conference Session 4 in the Crystal Ballroom South: A Brief Overview of Canadian Pacific</p> <p>Steven Noble, Manager, Internal Communications, Canadian Pacific</p> <p>Joshua Pender, Manager Corporate Communications, Canadian Pacific</p>
<u>1:30pm - 2:30pm</u> <i>Introduction</i>	<p>Conference Session 5: High Voltage DC Lines on Rail Corridors</p> <p>David Drach, Director, Real Estate - U.S., Canadian Pacific & ARDA President</p>

Speaker

Don Jessome, CEO, Transmission Developers Inc

2:30pm - 2:45pm

Break in Crystal Foyer

2:45pm - 3:45pm

ARDA Committees Detailed Planning Sessions (locations for each committee to be announced):

- *Economic Development Committee*
- *Environmental Committee*
- *Law Committee*
- *Real Estate Committee*
- *Technology Committee*

3:45pm - 4:00pm

Announcements and Daily Wrap-Up

4:00pm - 4:30pm

Nominating Committee Meeting – *Remain in Crystal Ballroom*

4:00pm - 4:30pm

Audit Committee Meeting – *Location to be announced*

5:00pm - 7:00pm

Networking Reception in the Canadian Pacific Railway Pavilion

7:00pm - 11:00pm

ARDA Hospitality Suite open, Silent Auction continues – Oval Room

Tuesday, June 3

<u>7:15am – 8:15am</u>	Continental Breakfast in the Crystal Foyer
<u>7:15am - 8:15am</u>	Past Presidents Breakfast (for ARDA Past Presidents only) – Canadian Pacific Boardroom
<u>8:15am – 9:00am</u>	<p>Final Business Session – Crystal Ballroom North</p> <p>Presiding: David Drach, Director, Real Estate, Canadian Pacific & ARDA President and Beth Steel, Real Estate Director, Kansas City Southern Railway & ARDA First Vice President</p> <ul style="list-style-type: none">• Safety briefing• Committee reports: Auditing, Nominating• Section caucuses reports: Economic Development, Environmental, Law, Real Estate, Technology• Proposed changes to ARDA Constitution• Unfinished business; new business; installation of 2014-2015 ARDA Officers• 2015 Executive Forum and 2015 Annual Meeting Previews
<u>9:00am - 10:15am</u>	<u>Conference Session 6: Crude by Rail – Working Together to Increase Capacity and Navigate Opportunities</u>
<i>Moderator</i>	Stephanie Johnson , Manager of Market Development, Arkansas Midland Railroad & ARDA Second Vice President
<i>Panelists</i>	Roger Bennett , Director Industrial Development, Norfolk Southern Dan Gordon , Vice President of Crude Supply & Trading, Delek US Bill Hjelholt , Senior Vice President, Americas Director, Freight Rail, AECOM
<u>10:15am – 10:30am</u>	Break in Crystal Foyer
<u>10:30am – 11:15am</u>	<u>Conference Session 7: Impact of Rails to Trails Supreme Court Decision on Railroads</u>
<i>Moderator</i>	Rebeca Ortiz , Senior Manager, Real Estate & Development, BNSF Railway & ARDA Real Estate Committee Chair
<i>Panelists</i>	Richard Chamberlain , Senior General Attorney, BNSF Railway Beth Steel , Real Estate Director, Kansas City Southern Railway & ARDA First Vice President
<u>11:15am - 12:00pm</u>	<u>Conference Session 8: Railroad Technology</u>
<i>Moderator</i>	Mike Murphy , Rail Business Development Leader, Bartlett & West & ARDA Technology Committee Chair
<i>Panelists</i>	Matt Aston , President, Ground Penetrating Radar Systems Inc. Jason Schaff , Regional Director – Mountain Region, Ground Penetrating Radar Systems Inc.
<u>12:00pm – 1:00pm</u>	<u>Lunch in the Crystal Ballroom South: Celebrating 100 Years of CP Railway Hotel and Fairmont Palliser History</u>
<i>Speaker</i>	David Woodward , Director of Sales & Marketing, Fairmont Palliser
<u>1:00pm – 2:30pm</u>	<u>Conference Session 9: Leased Property Audit Program</u>
<i>Moderator</i>	Scott Keating , Vice President, GEI Consultants & ARDA Environmental Committee Chair
<i>Panelists</i>	Yves Decoste , Coordinator Environmental Site Assessments, CN Don Girard , Manager Environmental Leases, BNSF Railway John Hawkins , Director - Real Estate Operations, Union Pacific Railroad Pam Nehring , Partner, Daley Mohan Groble, P.C. Malcolm Roop , Director Real Estate, Norfolk Southern LeeAnn Thomas , Director Environmental Remediation, Canadian Pacific

<u>2:30pm – 2:45pm</u>	Break in Crystal Foyer
<u>2:45pm -3:30pm</u> <i>Moderator</i>	<u>Conference Session 10: New Orleans & Gulf Coast Railroad Relocation</u> Stephanie Johnson , Manager of Market Development, Arkansas Midland Railroad & ARDA Second Vice President
<i>Panelists</i>	Mark Hemphill , Director, Railway Consulting Services, HDR Engineering, Inc Kevin Keller , Vice President, HDR Engineering, Inc
<u>3:30pm – 4:00pm</u> <i>Introduction</i>	<u>Conference Session 11: Successfully Navigating Rail Development Project Financing</u> Stephanie Johnson , Manager of Market Development, Arkansas Midland Railroad & ARDA Second Vice President
<i>Speaker</i>	Michael Sussman , President, Strategic Rail Finance
<u>4:00pm – 4:45pm</u> Introduction Speaker	<u>Conference Session 12: Due Diligence Guidelines for Crude Oil Terminals</u> Kevin Keller , Vice President, HDR Engineering, Inc Grete Bridgewater , Director Environmental Programs & Regulatory, Canadian Pacific
<u>4:45pm - 5:00pm</u>	Closing Statements and Announcements David Drach , Director, Real Estate, Canadian Pacific & ARDA President and Beth Steel , Real Estate Director, Kansas City Southern Railway & ARDA First Vice President <ul style="list-style-type: none"> • Meeting Adjourned
<u>6:30pm - 7:30pm</u>	President's Reception in the Crystal Foyer
<u>7:30pm - 9:30pm</u>	President's Annual Dinner in the Crystal Ballroom
<u>9:30pm - 11:00pm</u>	<i>ARDA Hospitality Suite open - Oval Room</i> <i>Silent Auction concludes at 10:30pm</i> <i>Auction Pick-Up from 10:30pm-11pm</i>

Wednesday, June 4

7:00am - 10:00am Farewell Continental Breakfast in the Turner Valley Room

7:00am - 10:00am Auction pick-up available in the Oval Room