

2015 Executive Forum

PRESENTING

The Changing Face of Business



NEW ORLEANS, LA

Hotel Monteleone

January 27-28, 2015

Introduction

Since 1906, ARDA has provided a forum for the North American railroad community to meet and effect positive change:

"The objectives of the Association are to foster the industrial, real estate, natural resources, market development activities and environmental concerns of the North American railroads; and through the advancement of ideas and education of its members further promote the effectiveness of railway development and related work."

The American Railway Development Association (ARDA) is a not-for-profit educational trade association founded in 1906 to promote Economic Development, Real Estate Development, Technology, and Environmental Activities of the North American Railroads. ARDA achieves this through the advancement of ideas and education of members to further promote the effectiveness of railway development.

ARDA encourages membership from all classes of railroads throughout North America. Members also include professionals from other associations, agencies, and railroad service partners that have a direct effect on rail business today. ARDA's membership variety provides a wide perspective on issues facing the railroad industry in the 21st Century.

The Economic Development Committee is focused on enhancing rail business through the expansion and location of new railway and customer facilities. The Real Estate Committee works to address the challenges that the rail industry faces in the acquisition, sale, and lease of real property.

The Environmental Committee represents the environmental interests of the rail industry and provides awareness and information transfer on related topics. The Technology Committee promotes technology and systems that advance matters pertaining to railroad environmental, real estate, and economic development activities. The Law Committee focuses on legal issues affecting the railroad industry.

ARDA's committee structure and its events not only provide informative programs, but also allow members to network with their industry peers. ARDA members include representatives from all of the Class 1 railroads, several short line railroads, as well as professionals in real estate, economic development, environmental, engineering, legal, and other disciplines. The ARDA conference is an excellent educational and networking opportunity.

Our 2015 ARDA Sponsors

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2015 ARDA Executive Forum

Tuesday, January 27

12:00 PM—1:00 PM Registration and Light Lunch

Sponsored by ProSource Technologies, LLC

Queen Anne Mezzanine and Parlor

1:00 PM—1:15 PM Welcome and Safety Briefing

Beth Steel, Real Estate Director, Kansas City Southern

Railway & ARDA President

Queen Anne Ballroom

1:15 PM—2:35 PM Forum Program 1—Critical Facilities Resiliency and

Response Measures

Moderator Scott Keating, Vice President, GEI Consultants &

ARDA Environmental Committee Chair

Panelists Gary Rozmus, Senior Consultant, GEI Consultants &

ARDA Secretary-Treasurer

Erich Schmitz, Senior Water Resources Project

Manager, TranSystems on behalf of BNSF

Karen Parsons, Principal Planner, New Orleans

Regional Planning Commission

Alan Sisk, Director-Technical Services, Norfolk

Southern & ARDA Second Vice President will present a video of Norfolk Southern's response to rebuilding the

Lake Pontchartrain bridge

Queen Anne Ballroom

<u>2:35 PM-3:15 PM</u> Forum Program 2-3D Project Visualization:

Permitting, Stakeholder Engagement, Operations and

Beyond

Speaker Rick Lovel, Visualization Manager/Professional

Associate, HDR

Oueen Anne Ballroom

3:15 PM—3:30 PM Break

Oueen Anne Parlor

The Changing Face of Business

Tuesday, January 27 (continued)

3:30 PM-4:30 PM Forum Program 3-Eminent Domain: Appropriate

Appropriation by Railroads, Ports and Other Statutory

Creatures

Panelists Bruce Schewe, Partner, Phelps Dunbar LLP

Kevin Baldwin, Daley Mohan Groble

Queen Anne Ballroom

4:30 PM—5:30 PM Forum Program 4—Port of New Orleans Mississippi

River Intermodal Terminal Improvements

Panelists Andree Fant, Deputy Director of Operations Division—

General Operations & Cranes, Port of New Orleans Robert Humbert, PE, Vice President Freight Rail

Market Sector, AECOM

Jonathan McDowell, Sr. Project Manager, AECOM

Queen Anne Ballroom

5:30 PM—7:00 PM Reception

Sponsored by Green Group Holdings, LLC and Herzog

Contracting Corp.

Bienville and Iberville Ballrooms

2015 ARDA Executive Forum

Wednesday, January 28

7:00 AM—8:00 AM Continental Breakfast

Queen Anne Parlor

8:00 AM—8:15 AM Welcome and Safety Briefing

Beth Steel, Real Estate Director, Kansas City Southern

Railway & ARDA President
Oueen Anne Ballroom

Queen / line battroon

8:15 AM—9:45 AM Forum Program 5—Debunking the Myths Associated

with Utility Crossings in Public Right-of-Ways

Panelists Bob Fronczak, Assistant Vice President Environment

& Hazmat, Association of American Railroads

David Drach, Director Real Estate - U.S., Canadian

Pacific & ARDA Past President

Dave Elder, Director Corridor Occupancy Services,

CSX

Renay Robison, Director - Real Estate, Union Pacific

Railroad

Paul Kaufman, Project Manager, AECOM

Bob Ledoux, Senior Vice President, General Counsel,

Florida East Coast Railway

Queen Anne Ballroom

9:45 AM—10:00 AM Break

Queen Anne Parlor

The Changing Face of Business

Wednesday, January 28 (continued)

10:00 AM-10:45 AM Forum Program 6-Economic Development Project

Lessons Learned

Panelists Mike Ray, MBA, CPA and Manager of Economic

Development, BNSF & ARDA Economic Development

Committee Vice Chair

Stephanie Johnson, Director, Carload Sales, Florida

East Coast Railway & ARDA First Vice President **Vern Van de Loo**, President, Mountain States

Contracting, Inc.
Queen Anne Ballroom

10:45 AM—11:15 AM Forum Program 7—Significant Developments for Utili-

ties in Railroad Rights of Way: Valuation and BLM

Interpretation of Congressional Land Grants

Introduction Pam Nehring, Partner, Daley Mohan Groble & ARDA

Law Committee Chair

Speaker Michael Wallenstein, Partner, McKenna Long &

Aldridge LLP & ARDA Law Committee Vice Chair

Queen Anne Ballroom

11:15 AM—11:45 AM Forum Program 8—Locomotive Interactive Simulation

<u>Software</u>

Speaker Steven Scruggs, Manager of Train Operating

Practices, Norfolk Southern

Queen Anne Ballroom

11:45 AM—12:00 PM Closing Comments

Beth Steel, Real Estate Director, Kansas City Southern

Railway & ARDA President

Queen Anne Ballroom

Speaker Biographies

Kevin Baldwin

Daley Mohan Groble

Kevin joined Daley Mohan Groble in 2006 with experience both as a civil litigator in private practice and as a transactional practitioner for a real estate development company. His varied work experience includes forensic accounting analysis, claims litigation for a public transit carrier, telecommunications regulation, and pro bono services in a variety of areas, including business formation, income tax preparation and family law matters. Kevin represents clients in civil defense matters, family law matters, corporate and real estate transactions and litigation, administrative and regulatory matters, and civil appeals.

David Drach

Director, Real Estate - U.S., Canadian Pacific Railway

David Drach is the Director, Real Estate - U.S. for Canadian Pacific Railway and oversees the railroad's U.S. lines and properties encompassing 16 states primarily in the Midwest and Northeast U.S. He has held a number of positions in the Real Estate Department since beginning his employment with Soo Line Railroad Company in 1984.

David received his Bachelors of Science degree in Computer Science from Augsburg College in Minneapolis, his Juris Doctor from William Mitchell College of Law in St. Paul and has completed additional studies in Architecture at the University of Minnesota and Real Estate through the University of St. Cloud. He is a member of the Minnesota and Hennepin County Bar Associations, and the Cornelia De Lange Syndrome Foundation. He has served on a number of public committees regarding land development and urban planning.

Dave Elder

Director Corridor Occupancy Services, CSX

Dave Elder holds the position of Director Corridor Occupancy Services for CSX Railroad. In this position, Elder's department is responsible for the permitting of utility crossings and longitudinal encroachments in the 23 states which CSX operates. Mr. Elder holds a Bachelor of Science degree in Civil Engineering from Old Dominion University. Before joining CSX in 2002, he spent 15 years in the telecommunications industry, most recently as Director Maintenance and Construction for MCI WorldCom. Prior to that, he worked as a Project Engineer for JA Jones Construction. Mr. Elder continues his work with telecommunications companies as an associate member of the North American Damage Prevention Council.

Robert Fronczak

Assistant Vice President Environment & Haz Mat, Association of American Railroads

Mr. Fronczak is currently Assistant Vice President Environment & Hazardous Materials for the Association of American Railroads (AAR) in Washington, DC. His responsibilities include the development and coordination of railroad industry hazardous materials, nuclear waste transportation and environmental policy. He actively participates on AAR's Hazardous Materials (BOE) Committee, the group of railroad members that have the responsibility for developing railroad industry hazardous materials transportation policy. Bob has been a member of the Common Ground Alliance (CGA) Board of Directors since January 2010 representing the railroad stakeholder group. Bob has a bachelor degree in Civil Engineering from Valparaiso University and a Masters in Business Administration from DePaul University, and is a registered professional engineer in the State of Illinois.

He has been with AAR since 1994. Most recently a Senior Program Manager with Radian Corporation in Milwaukee, WI, he spent six years with the Chicago Milwaukee St. Paul & Pacific Railroad, otherwise know as the Milwaukee Road, in Chicago, IL as Director of Environmental Engineering where he was involved in approval of utility crossing applications.

Robert Humbert, PE

Vice President, Freight Rail, AECOM

Bob is a Vice President at AECOM, primarily focused on technical staff and project development within the Freight Rail Market Sector at AECOM.

Bob has extensive engineering experience with Class 1 railroads as well as with regional and short line railroads, leading the design effort on projects such as improvements to line capacity; development of yard and terminal expansions as well as port and intermodal terminal planning and design.

On the Port of New Orleans (PONO) Mississippi River Intermodal Terminal Improvements project, Bob served as the Railroad Engineering Lead and Railroad Liaison between the Public Belt Railroad and the PONO and together with his staff developed conceptual layouts and completed final design plan documents including construction staging plans and construction cost estimation.

Bob's experience includes 22 years with the former Class 1 railroad, Consolidated Rail Corporation (Conrail) where he served as the Assistant Chief Engineer in the Design and Construction Department located in Conrail's Philadelphia Headquarters until Norfolk Southern (NS) and CSX jointly acquire Conrail in 1999.

Bob received his Bachelors and Masters of Science Degrees in Civil Engineering from Villanova University. Bob is a member of the American Railway Engineering and Maintenance of Way Association (AREMA) and the American Society of Civil Engineers (ASCE).

Stephanie Johnson

Director Carload Sales, Florida East Coast Railway

Stephanie is the Director Carload Sales for Florida East Coast Railway. She heads up the industrial development efforts for FECR's carload division as well as managing the ethanol and energy related customer base.

She has over 10 years of experience in industrial and economic development, logistics, marketing and sales, strategic planning, and public relations. Stephanie was previously Chairman of American Railway Development Association's (ARDA) Economic Development Committee and currently serves as ARDA's First Vice-President.

Stephanie received her Bachelor of Business Administration in Marketing from the University of Central Arkansas and MBA from Henderson State University. She currently resides in Jacksonville, FL.

Paul Kaufmann

Project Manager, AECOM

Paul is a licensed Professional Engineer with over 37 years of railroad engineering experience, spanning 22 years with Conrail's Engineering Department and 15 years with AECOM.

He began his career in Conrail's Maintenance of Way Department, then moved to Conrail's Design and Construction Department primarily in capital structural projects.

His experience assisting railroads develop projects sponsored by public entities began in 1987 with Conrail in the states of Indiana, Michigan, Illinois and Pennsylvania. These projects included the federal grade crossing program, construction of grade separation structures, and development of transit corridors with freight railroads. These experiences involved planning and engineering review, development of cost estimates, and preparation of appropriate agreements between the railroad and project sponsor.

Since 1999, he has managed AECOM's program to assist Norfolk Southern's Real Estate Department develop utility agreements. This program involves receipt of approximately 25-30 applications per week and includes review of property records, review for compliance with Norfolk Southern's Engineering Specifications, preparation and processing of agreements, receipt and distribution of fees, insurance review and distribution of agreements for construction. As the designated point of contact for more than

20,000 applications, he is well versed in the concerns and requirements of both the railroad and utility industry.

Robert Ledoux

Senior Vice President, General Counsel and Corporate Secretary, Florida East Coast Railway

Robert Ledoux is Senior Vice President, General Counsel and Corporate Secretary for Florida East Coast Railway. He has more than 25 years of experience in corporate law and business and transportation transactions.

Mr. Ledoux served for five years as Corporate Counsel & Secretary for Planning Systems Inc., in McLean, Virginia. He spent the next six years as Senior Attorney and Assistant Secretary for Software AG of North America, Inc. From 1998 to 2002, Mr. Ledoux worked as Associate General Counsel and Assistant Secretary with PSINet, Inc.

Prior to joining FEC, Mr. Ledoux worked at CSX Transportation, Inc. for nine years in various legal positions including Assistant General Counsel for public project initiatives, engineering, passenger services, and Intermodal.

He graduated with a BS degree in Business Administration from the University of New Hampshire, a JD degree from George Mason University, and an MBA from Virginia Tech. Mr. Ledoux is affiliated with the Virginia State Bar, the Maryland State Bar, the Florida State Bar and the American Corporate Counsel Association.

Rick Lovel

Visualization Manager/Professional Associate, HDR

Mr. Lovel is a recognized expert in the field of geo-visualization and member of the National Transportation Research Board (TRB) "Visualization Sub-Committee". He is featured in books such as "Geospatial Matters, Implications of a Digital Earth", in trade journals such as World Pipeline, ESRI's ArcUser, on U.S. Highway Historical Signs, and the NOVA Science Channel (PBS) website. HDR's clients gain advantage through his hybrid integration of engineering, GIS, and remote-sensing data; executing highly defensible 3D deliverables. A terrain expert specializing in visual impact analysis photosimulations for industrial, energy, transportation, and environmental remediation projects, he is fluent with LIDAR, bathymetry, satellite imagery, topographic analysis, ecosystem modeling and land reclamation simulation. His industry experience and leadership of HDR's 3D production group (11 staff) has resulted in HDR becoming a leader in delivering 2D, 3D, and 4D visualization services to clients. Rick and his team work closely with public involvement professionals to create highly effective communication deliverables.

Jonathan McDowell, PE

Project Manager, AECOM

Jonathan is a Project Manager at AECOM, primarily focused on Transportation and Urban Infrastructure projects within the states of Louisiana and Mississippi. His roles have included planning, design, contract administration, and construction engineering and inspection for numerous projects involving interstate highways, urban and rural roadways, streetcars, railroads, bridges, drainage canals and culverts, water and sewer facilities, commercial and government building site development, cellular communications installations, port security improvements, cruise ship terminals, and airports.

Currently, Jonathan serves as AECOM's project manager for the Port of New Orleans Mississippi River Intermodal Terminal Improvements project where he is responsible for the financial aspects of the contract within AECOM as well as the technical and managerial aspects of the public projects portion of the contract.

Jonathan received his Bachelor of Science in Civil Engineer from Louisiana State University. He is a member of the American Society of Civil Engineers and resides in Prairieville, LA with his wife and three children.

Pamela Nehring

Partner, Daley Mohan Groble

Pam is a seasoned environmental attorney who joined Daley Mohan Groble, P.C. as Partner after 19 years with BNSF Railway Company.

Pam's experience includes environmental remediation claims and litigation with private parties, communities and government agencies, some involving complex sites with multiple contaminants and sources, off-site migration, indoor air, toxic tort, and insurance issues. While at BNSF Railway Company, Pam was lead in-house environmental counsel in the case of Burlington Northern, et al, v. United States, et al, ultimately decided by the United States Supreme Court, which held that joint and several liability for environmental cleanup costs need not attach where apportionment can be demonstrated at trial.

At Daley Mohan Groble, Pam's practice also covers compliance counseling, permitting, auditing and enforcement actions in environmental matters under the Resource Conservation and Recovery Act, Clean Water Act, Clean Air Act, and Superfund as well as hazardous materials transportation and other environmental statutes.

In addition to her regulatory practice, Pam provides transactional counseling in property acquisition, disposition and financing, including permitting small and large scale development projects requiring Environmental Impact Statements or other assessments under National Environmental Policy Act.

Karen Parsons, AICP

Principal Planner, New Orleans Regional Planning Commission

Karen Parsons is Principal Planner at the Regional Planning Commission (RPC) for Jefferson, Orleans, Plaquemines, St. Bernard, St. Tammany and Tangipahoa Parishes in SE Louisiana. She is certified by the American Institute of Certified Planners and works on a wide range of transportation planning issues and projects. Karen presently manages the RPC Freight Roundtable and has a long history of working on freight and passenger rail issues beginning with the New Orleans Rail Gateway feasibility studies.

From 2002 to 2007 while at the RPC, Karen was the Executive Director of the Southern Rail Commission, a Louisiana, Alabama and Mississippi compact for passenger rail planning and advocacy. In addition, she established RPC's bicycle and pedestrian program that has successfully instituted approximately 170 miles of bike facilities region wide while tackling a reduction in fatalities and severe injuries. She served as her neighborhood association's President after Hurricane Katrina to insure through community planning the reconstruction of three schools, the revitalization of blighted residential and commercial lots, and the repair of local streets and sidewalks.

Mike Ray

Regional Manager of Economic Development, BNSF Railway

Mike Ray is Regional Manager of Economic Development for BNSF Railway covering Agricultural unit train facility development projects in Montana, Dakotas, Minnesota and three Canadian Provinces. He is responsible for assisting freight shippers and receivers with site location, expansion and economic development services. Mike has eighteen years of experience assisting railroad customers with logistical and facility solutions.

Mike joined BNSF in 1996 as an auditor and then cost accountant. His experience also includes five years of professional sales and three years of public accounting. He has a master of business administration from Texas Wesleyan University in 2000 and a bachelor of accounting from Washburn University in 1993. Mike passed the certified public accountants exam in 1995.

Mike has served on the Economic Development Committee of the American Railway Development Association. Prior memberships include the Institute of Management Accountants, Association of Government Accountants and the Kansas Society of CPA's.

Mike and his wife Amy live in Fort Worth, TX

Gary Rozmus

Senior Environmental Consultant, GEI Consultants

Gary Rozmus, P.E., is a senior environmental consultant in GEI's Huntington Station,

N.Y. office. GEI Consultants, Inc., P.C., is one of the nation's leading environmental, geotechnical, water resources, and ecological science and engineering firms.

Gary is an officer of the American Railway Development Association (ARDA) currently serving as Secretary-Treasurer.

Gary has been providing services to the railroad industry since the 1980's and is a recognized leader in the freight and transit rail environmental services and Brownfield redevelopment fields.

He has provided project direction and management support for freight railroad clients such as CSX and Norfolk Southern, Amtrak, and a host of transit client programs including Long Island Railroad, Metro North Railroad, NYC Transit Authority, New Jersey Transit, Southeastern Pennsylvania Transit Authority, and Washington Metropolitan Area Transit Authority.

Gary was the First President of the Board of Directors for the New York City Brownfield Partnership and still serves on the Board. He helped develop the New York State Chapter of the National Brownfield Association serving on the Executive Team and as Environmental Committee Co-Chair. He also served on the National Brownfield Association National Advisory Board.

He is involved with company-wide services for numerous Railroad clients. These services include environmental assessments (including NEPA and SEQR); site investigations and remediation; real estate and industrial development pre-purchase/pre-sale assessments, due diligence and regulatory compliance; hazardous waste and materials management; wetlands assessments; stormwater management and flooding; rapid responses to derailments and hazardous materials spills; bridge reconstruction programs; environmental compliance services; and asbestos and lead-based paint investigations and remediation. He also serves as an expert negotiator responsible for developing use-based remedial and site closure programs and has provided litigation-related services on numerous occasions.

Bruce Schewe

Partner, Phelps Dunbar LLP

Bruce Schewe concentrates in arbitrations and trials, appellate matters, corporate and securities law, antitrust issues, business litigation and energy law. During his more than 30 years of practice, he has tried/arbitrated to judgment/award more than 70 actions. A portion of his practice includes representing numerous broker dealers, registered representatives and claimants in arbitrations that the Financial Industry Regulatory Authority (FINRA, formerly the National Association of Securities Dealers) administers. Mr. Schewe additionally represents many broker dealers and registered representatives in audits that FINRA or the SEC conducts or in enforcement actions or in-

quiries that FINRA or the SEC initiates. He has served on numerous panels of arbitrators that adjudicated actions in FINRA's system. He also represents a number of clients in the areas of real estate transactions, corporate matters, expropriation, antitrust, intellectual property and oil and gas.

In 1978, Mr. Schewe received a commission as a Second Lieutenant in the United States Army. He served in the United States Army reserves and the Louisiana Army National Guard until his discharge in 1983 (as a First Lieutenant).

Erich Schmitz, PE

Senior Water Resources Project Manager, HDR

Erich Schmitz is a Senior Water Resources Project Manager with HDR and previously served for more than 10 years as the National Water Resources Practice Leader with TranSystems. He is an adjunct professor of fluid mechanics and stream stability and scour for the University of Missouri - Kansas City, as well as, holds a position on the School of Computing and Engineering's Corporate Advisory Board. He is a published author in the area of engineering education as well as computational hydraulics and scour estimation techniques.

Erich has been a consultant to railroads and state highway departments performing hydrologic, hydraulic, and bridge scour analyses at hundreds of locations across the country. Over the past five years he has taught the American Railway Engineering and Maintenance-of-Way Association (AREMA) course on stream bed hazard recognition for Class I railroads.

In 2010, at the request of the Kansas Department of Transportation, he developed a risk assessment program to evaluate potential scour and structure instability with regard to existing bridges. The program evolved into an economically viable approach that rapidly and effectively assessed more than 20,000 locally owned bridges satisfying FHWA requirements.

Beginning in 2011, BNSF has asked him to assist in forecasting, monitoring, and response to flood related outages. Currently, he is developing an approach to leverage Federal and State resources that would allow BNSF to more reliably identify flooding risk and identify and allocate appropriate resources prior to a potential outage.

Steven Scruggs

Manager of Train Operating Practices, NS

Mr. Scruggs started his rail career with Consolidated Rail Corporation in the transportation department on the Philadelphia Division, in train service as a Conductor then Locomotive engineer and transitioned to Transportation supervision at split date (June 1999). His experience and current locomotive engineer certification have allowed him

to work in many different roles at NS. Mr. Scruggs also gained additional industrial development experience during a brief departure from NS in 2006 to the Indiana Eastern Railroad (Short Line), where he was brought on as the Operations Manager. He returned to NS in 2008 as an Analyst and now runs the Train Analyst Group. His current primary responsibilities include the management of the wireless event recorder information system (WERIS), energy management compliance for fuel savings (LEADER), application development for field workflow (ACHIEVE), and Locomotive train simulation.

Alan Sisk

Director Technical Services, NS

Alan is responsible for Directing Industrial Development's Technical Services Group. This group consists of Engineering Services, Site Development, Contract Services and Modalgistics (Supply Chain Solutions Provider). His main duties include system wide responsibilities to address economic development and supply chain issues impacting NS's ability to compete for new system revenue. Alan started with NS as a Civil Engineering in the Design and Construction Department in 1984, moved to Industrial Development in 1988 where he has held various positions within the group. He is ARDA's current Second Vice President.

Vern Van de Loo

President, Mountain States Contracting

Vern Van de Loo has been the President of Mountain States Contracting since 1989 and has been in Railroad Contracting since 1980.

Mountain States is a full service Design/Build Railroad Contracting Firm with locations throughout the Mountain West. Mountain States has over 100 employees and provides everything from minor track repairs to complete Design/Build of major Unit Train Facilities. Mountain States works primarily for Rail Served Industries on private facilities, but works closely with the Railroad's Economic Development Departments.

Michael Wallenstein

Partner, McKenna Long & Aldridge, LLP

Michael Wallenstein is a Partner at McKenna Long & Aldridge, LLP, an international law firm with more than 400 attorneys. He has been representing railroads in real estate litigation and condemnation matters throughout his career, as well as entities involved in management of railroad real estate. He has been intimately involved in the development of the Across the Fence appraisal methodology from the legal perspective, having litigated corridor valuation issues in several venues. He is co-lead counsel in

litigation involving the valuation of 1850 miles of pipeline easements on railroad rights of way across the Western United States, a matter which concluded a more than 4-year trial in 2012 and has been working its way through the appellate process since then. He is well versed in the complex issues that arise from railroad title, both from the legal perspective and the factual perspective. He has been instrumental in helping to bridge and resolve long-standing disputes between the railroad and the public transportation agencies, often paving the way to shorter and more productive negotiations on complex railroad/highway transactions.

Over his career, Michael has also represented cities, counties and other public entities in a wide variety of matters from housing discrimination, to property tax allocation, to First Amendment free speech and Fourth Amendment civil rights matters. He also represents individuals and businesses in commercial and business litigation.

2015 ARDA Officers



Pictured from left: Gary Rozmus, Alan Sisk, David Drach, Beth Steel, Stephanie Johnson

BETH STEEL

President

Real Estate Director, Kansas City Southern

STEPHANIE JOHNSON

First Vice President

Director—Carload Sales, Florida East Coast Railway

ALAN SISK

Second Vice President

Director—Technical Services, Norfolk Southern

GARY ROZMUS

Secretary-Treasurer
Senior Environmental
Consultant, GEI
Consultants

MARK HOLDER

Secretary-Treasurer Nominee

Director—Property Management, CSX Transportation

DAVID DRACH

Past President

Director, Real Estate— U.S., Canadian Pacific

2015 ARDA Committee Leadership

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Norfolk Southern

Management

SAVE THE DATE!

2015 Annual Meeting



Denver, CO

July 12-15, 2015



American Railway Development Association (ARDA)

500 New Jersey Ave NW Suite 400

Washington, DC 20001

Phone: (202) 715-1259

Email: amraildev@gmail.com
Website: www.amraildev.com